



South Kent Coast  
Clinical Commissioning Group

# Commissioning Plan 2014-16: Health and Wellbeing Board Briefing

*“Ensuring the best health and care for our community”*

# Introduction

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## Developing our 2014-16 commissioning plan

All CCG's develop and publish commissioning plans on an annual basis. This year the focus for South Kent Coast is refreshing the Strategic Commissioning Plan, which will include a two year operational plan that will move us closer to the delivery of our 5 year strategic goals.

The CCG process for developing its commissioning plan will be set clearly in the context in which the organisation operates. Planning will therefore;

- ***Build upon established work and principles from the current year***
- ***Be consistent with the emerging clinical strategy that is developed via Clinical Cabinet***
- ***Be informed by on-going member, patient / public and partner engagement activities***



# Strategic Context

## NHS Outcome Domains

1. Preventing people from dying prematurely
2. Enhancing quality of life for people with long term conditions
3. Helping people to recover from episodes of ill health or following injury
4. Ensuring that people have a positive experience of care
5. Treating and caring for people in a safe environment and protecting them from avoidable harm

## Joint Strategic Needs Assessment

1. Being ready to respond to the impact of our aging population
2. Tackling increasing inequalities
3. Improving access to primary care, particularly for the elderly and our migrant populations
4. Increasing access to appropriate community beds
5. Tackle increasing alcohol related hospital admissions
6. Avoid unnecessary and unacceptable variations in patients' outcomes in primary care
7. Tackle the 'obesogenic' environment
8. Tackle smoking prevalence
9. Improve rate of diabetes diagnosis
10. Mitigate the impact of increasing depression due to economic hardship and the physical illness that depression

## Strategic Goals

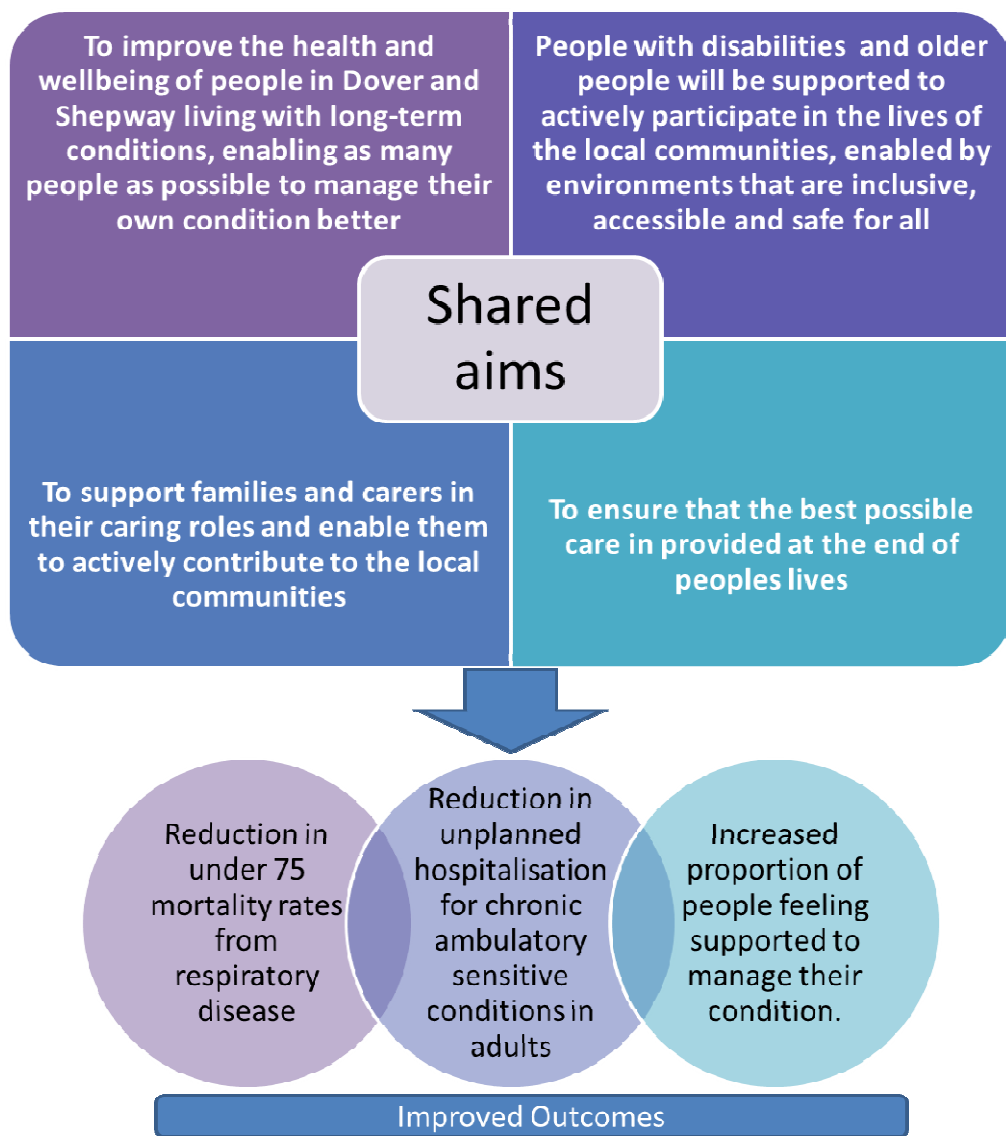
1. We will do all that we can to improve the health outcomes of the people that live in our area prioritising tackling mental health, heart disease and cancer.
2. We work with partners to help prevent ill health
3. We will address the variation in quality of local healthcare services and the inequality of health outcomes that this can cause.
4. We will ensure that local health and care services are integrated and that patients experience 'joined up' care.
5. We will ensure that services are provided locally wherever possible

## Plan 2014-16

1. Long Term Conditions
2. Planned Care
3. Urgent Care
4. Mental Health
5. Children and Young People
6. Older People



# Shared Aims and Outcome Measure Priorities



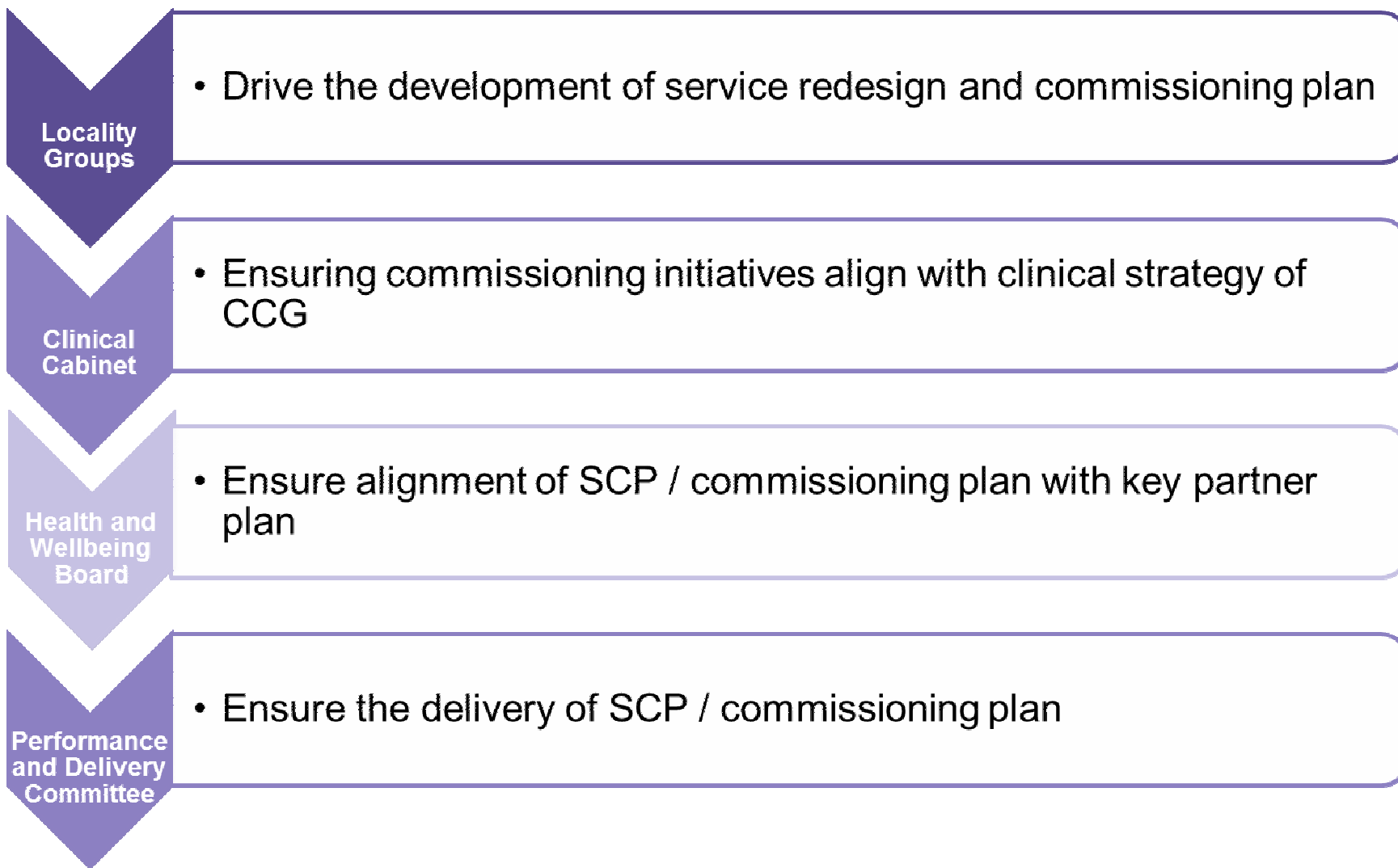
- SKC CCG is seen as a local leader in terms of our joint working with local authority partners
- Following the recent guidance on the ITF arrangements, the CCG will be working closely with our partners to ensure our plans reflect this change for both health and social care organisations
- We will continue to work towards the delivery of our shared aims and joint Integrated Commissioning Strategy in 2014-16
- The local Integrated Commissioning Group will also continue to manage the delivery of our joint strategy

# First year achievements 2013/14 - Headlines

Planned Care	Urgent Care	Long Term Conditions
<ul style="list-style-type: none"> <li>• Community Glaucoma Service</li> <li>• Low Back Pain Redesign – incl reduction in pain procedures</li> <li>• ICATS Review</li> <li>• End of Life Strategy</li> <li>• Health Inequalities Strategy</li> </ul>	<ul style="list-style-type: none"> <li>• Integrated Urgent Care Model agreed</li> <li>• Ambulatory Care Pathway Implementation – COPD, Abdo Pain, Cellulitis, DVT</li> <li>• Romney Marsh MIU</li> <li>• GP in A&amp;E Pilot</li> </ul>	<ul style="list-style-type: none"> <li>• Pro-active Care</li> <li>• Community Nursing Service re-design</li> <li>• Intermediate Care Review</li> <li>• Care Home and Community Geriatrician Service</li> <li>• Personal Health Budgets</li> </ul>
Children and Young	Mental Health	Older People
<ul style="list-style-type: none"> <li>• Improved primary care education</li> <li>• Paediatric Hospital Advice Line</li> <li>• Increased capacity in LAC Team</li> <li>• Multi-agency Commissioning Framework</li> </ul>	<ul style="list-style-type: none"> <li>• Improved Talking Therapies Community Service</li> <li>• Primary Care MH Workers</li> <li>• Eating Disorder Service Redesign</li> <li>• ADHD Service Redesign</li> <li>• Unblocking of MH Contract</li> </ul>	<ul style="list-style-type: none"> <li>• Dementia Challenge Fund initiatives - Hospital Training Programme / Buddy Scheme</li> <li>• Primary Care Memory Assessment Service</li> </ul>

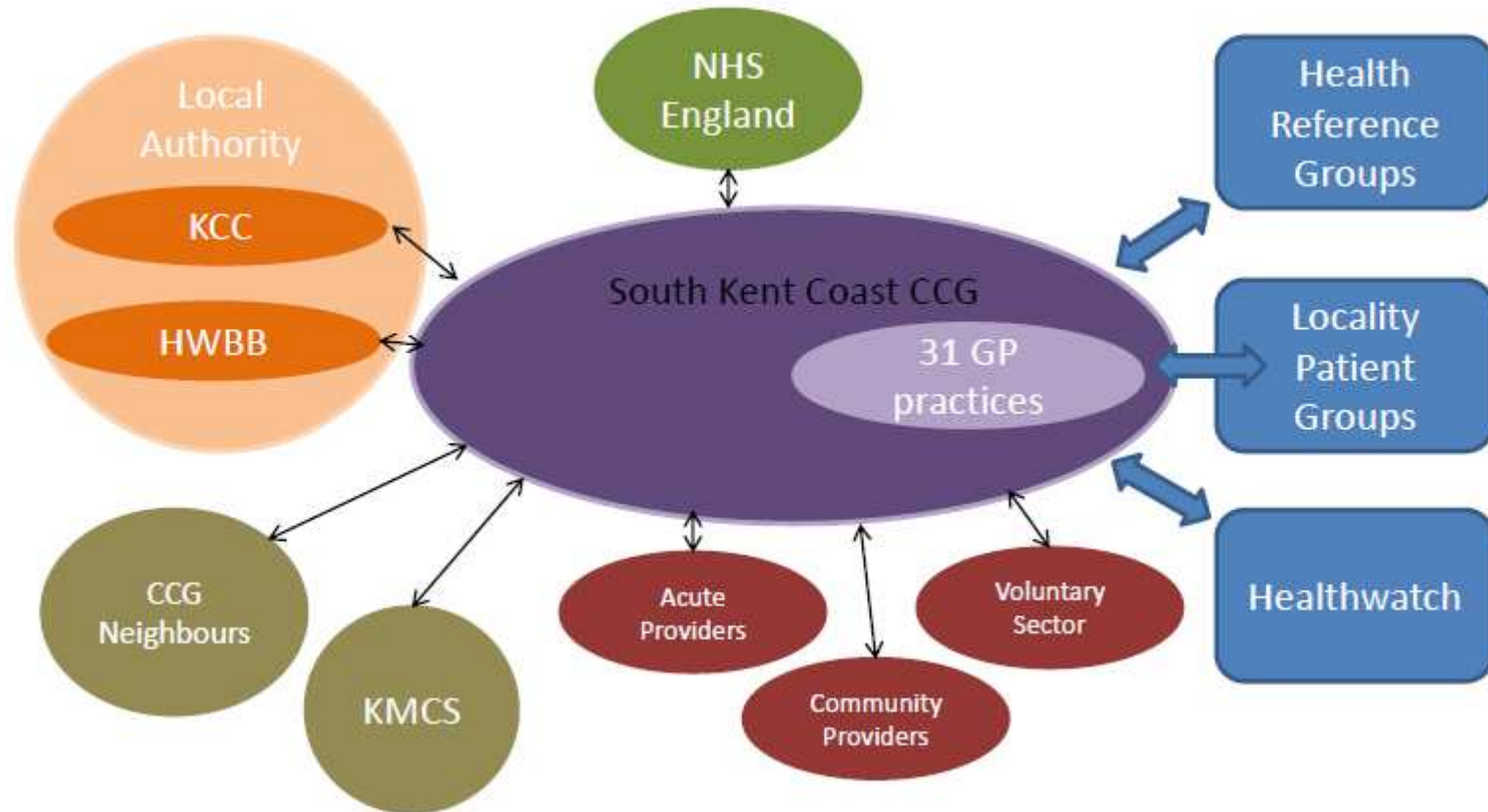


# Commissioning Plan – Development Process



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The development process provides scope for comprehensive inclusion and oversight of all key stakeholders outlined below. The planning timetable ensures these activities are built into the process to allow adequate time for input from all relevant parties;



# Commissioning Plan – Development Process

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The stages below describe the outline process undertaken to develop commissioning plan for 2014-16.



## Assess existing work programmes

The purpose of this stage in the process is to clarify the current position of existing projects and work undertaken throughout the year.

## Develop draft high level commissioning intentions

Using the intelligence gathered in the previous stage, the aim of this stage is to develop high level project briefs for all commissioning intentions expected to be delivered in 2014-16.

## Refine / develop commissioning intentions

This stage will result in final commissioning intentions with supporting business cases, project and programme plans. Whilst engagement with members and the public is anticipated to have taken place already around each intention, a further plan to engage with a detailed picture of each programme is expected.





# 2014-16 Commissioning Plan: Out-of-Hospital Care Summary

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## Out-of-Hospital Care

- Integrated Community Model (Pro-active Care / Nursing / ICT)
- Personal Health Budgets incl LTC, Dementia, Children's, MH
- Diabetes Service Redesign (incl investment in foot care)
- Pulmonary Rehab Service Redesign
- Care Home and Community Geriatrician Programme
- Anti-coagulation Service Redesign
- Community DVT Service Procurement
- Out-of-Hours Primary Care Service Procurement
- Ambulance Pathway Improvement Project
- NHS 111 Development Phase
- Falls Car Service via KCC
- Primary Care Pre-op Assessment Service
- ICATS Service Re-design
- Implement SKC End of Life Strategy
- ADHD Service Redesign
- Mental Health Out-of-Hours / Crisis Service Redesign (incl Dementia)
- Primary Care Mental Health Specialist Development
- Further IAPT Service Development
- Integration of Community Mental Services via Care Navigator
- Odyssey Care Home Assessment Pilot
- Implement Winterbourne Joint Strategic Plan
- Implement SKC Health Inequalities Strategy
- Multi-agency commissioning framework for Children with Challenging Behaviour – continue implementation
- Early Pregnancy Assessment Unit Improvement
- Vulnerable Children's Programme – incl CAF, Responsible Commissioner Implementation, LAC/Adoption Medical Assessments



## 2014-16 Commissioning Plan: Hospital Care Summary

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- Orthopaedic Pathway Redesign - continued
- Deal Hospital Outpatient Redesign
- Referral Quality Improvement Programme
- Dermatology Service Redesign
- Outpatient One-Stop Clinics – Urology, Breast, Colorectal
- Ophthalmology Pathway Redesign
- Improved Macular Oedema Services
- Integrated Urgent Care Transformation Programme
- Ambulatory Care Pathway Programme
- Hospital Dementia Buddy Scheme

